

# African Capacity Building Centre



## JANUARY 2013 NEWSLETTER



Dear IOM Member States, Observer States, colleagues and partners,

I am pleased to present you with the first edition of the African Capacity Building Centre (ACBC) Newsletter.

In the three years since the ACBC was established, it has grown into an institution that is widely recognized for providing capacity-building support in migration management in Africa and beyond. The ACBC is a leading IOM training institution that will continue to play a crucial role in IOM's global efforts to support States in their development of safe and orderly migration that benefits all.

To date, the ACBC has trained over 2,500 migration management officials in 130 training sessions, and has supported 17 African Member States in establishing their own border management information system. In addition, the ACBC has completed five border management assessments and produced a number of publications, including four training manuals, standard operating procedures on immigration and a mixed migration research report. In these three years, the ACBC has strengthened the migration management capacity of 40 African countries.

ACBC assistance to all these countries would not have been possible without the close cooperation with the Tanzania Regional Immigration Training Academy in Moshi, United Republic of Tanzania, and the support of the Tanzanian Government in hosting the ACBC. Likewise, ACBC activities could not have taken place without the support of IOM Member States, development partners and IOM Country Offices. I am proud of the ACBC's dedicated staff and their good work, and grateful for all the encouragement and support that you have given to the Centre.

This newsletter provides a picture of just how wide-reaching the ACBC's expert support has been. In 2013, the Centre will continue its existing activities and expand its scope in a number of ways, including by standardizing courses for IOM immigration and border management projects, by consolidating the ACBC's knowledge management, and by institutionalizing IOM's Personal Information and Registration System. The recently launched ACBC website provides further details ([www.acbc.iom.int](http://www.acbc.iom.int)).

I would like thank you for your support and express how much I look forward to working together in the coming years to fully support migration management in Africa and for Africa.

**William Lacy Swing**  
Director General

# ACBC Technical Meeting and Strategy

**M**OSHI, TANZANIA: the Immigration and Border Management (IBM) Division held a ACBC technical meeting and strategy in Moshi on September 4-7, 2012. Attended by David Knight, Damien Thuriaux, Jason Clarke, as well as IBM program managers from Kenya, Mauritania, Nigeria, Sudan, Tanzania and the ACBC staff, the meeting resulted in a comprehensive plan for the development of the ACBC over the next 1.5–2 years. The strategy includes standardization of IBM courses, development of partnerships, institutionalization of IOM's Personal Identification and Registration System (PIRS), strengthening of the knowledge management of the Centre and other initiatives.

The visit of two delegates from the Repatriation and Departure Service, Ministry of Interior and Kingdom Relations, Netherlands coincided with the technical meeting on September 4th. In addition to a discussion on capacity building in border management, the delegation had the opportunity to attend the presentation of IOM's work in the field of IBM from the program managers in the five countries mentioned above.



David Knight, Head of IBM and Donato Colucci, Regional Technical Specialist (RTS), RO Cairo discuss the ACBC Strategy for 2013

In accordance with the development strategy, the ACBC portfolio is divided into three pillars. Within the first pillar, capacity building in border and migration management, the ACBC will continue to provide and develop training as well as border and migration assessments to requesting States.

In accordance with the second pillar, Migration Research and Development, manuals, research and course design related to IBM activities and thematic areas, for example, Border Post and One-Stop-Border Post design, will be compiled. The ACBC will also work on the development and standardization of IBM training courses, a support/concept note for project developers on IBM projects, an institutional manual for the ACBC and a training prospectus are under process.



PIRS demonstration by Niko Pepanashvili, Senior Software Developer ACBC, with the Dutch Delegates, Damien Thuriaux, Chief of Mission IOM Dar es Salaam and Marcellino Ramkishun, ACBC IBM RTS

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The ACBC Technical Meeting and Strategy participants in the seminar room

The third pillar of ACBC, Migration Advocacy and Partnerships, will include the development of institutionalized partnerships with organizations that have an IBM profile active in Africa.

Importantly, the IBM meeting resulted in the production of a governance structure for IOM’s BMIS PIRS. The system is an important product that has expanded over the years and requires appropriate regulation in the way it is implemented, sustained and kept up-to-date with the latest developments in the field of border information systems. A strategy for financing and a reference documents are underway to ensure maintenance, development and longevity of the IOM in-house developed product.

*“The technical meeting was an excellent and timely gathering for the IBM team from Geneva, ACBC and the various African countries to discuss current activities, projects, and challenges as well as to exchange ideas and developments for the forthcoming year.”*

**David Knight, Head of IBM**



The ACBC Technical Meeting participants, from left to right (back row): Mark Richmond, Richard Ots, Damien Thuriac, Marcellino Ramkishun, David Knight (front row): Nelson Goncalves, Niko Peplanashvili, Tom Attwood, Sara Basha, Livia Styp-Rekowska, Donato Colucci, Alvina Samjawon, Jason Clarke

## Update on IOM's Personal Information and Registration System (PIRS)

**M**OSHI, TANZANIA: PIRS is an IOM-developed Border Management Information System (BMIS), which allows for capturing the biographic data of travellers arriving and departing via airports, seaports and land border posts. To date, PIRS has been installed in 19 countries worldwide, predominately in Africa. Below is an outline of the upcoming installations and training courses, update on the integration of PIRS and M.I.N.D. (Mobile Interpol Network Data), as well as an update on the development and testing of PIRS version 4.

The most recent installations of PIRS include the initial set-up in Zambia, Malawi and Tanzania within the Capacity Building for Border Management (CBBM) project funded principally by the European Commission. Furthermore, PIRS will be set-up in Djibouti's immigration training facility. Early next year, PIRS will be set up in Belize at 14 border posts around the country. The appropriate training courses will be provided with each installation of PIRS.

In Mauritania, Tanzania and Kyrgyzstan, the system will be integrated with Interpol's M.I.N.D. Many States are interested in this integration, primarily because it merges two border management information systems in a country and also allows for neighbouring countries to connect and share data (note: M.I.N.D. is not a BMIS).

PIRS Version 4 is the latest edition and it is currently being tested in Kyrgyzstan. It is built on Microsoft Dot.Net platform and the developer's link is on platform C#\*\*. Version 4 supports three different

passport model readers: regula, ARH and 3M. The new system will also support all languages available in Microsoft and it permits the user to login using the fingerprint scanner for convenience and security reasons. Also, Version 4 has the capability to scan 10 fingers and read machine readable visas in travel documents; these features were not available in Version 3. PIRS Version 4 is an integrated system that will connect all border posts within a given country.

Niko Pepanashvili, Senior Software developer, formerly from IOM Tbilisi, has joined the ACBC Team in October 2012 and supports PIRS development for African missions and globally.

*"Version 4 will bring many positive developments to BMISs internationally. It is a good solution for any country that wants to integrate the database across the country."*

**Niko Pepanashvili, Senior Software Developer**

\*\*C# or C Sharp is an elegant and type-safe object-oriented language that enables developers to build a variety of secure and robust applications that run on the .NET Framework. For more information please view: <http://msdn.microsoft.com/en-us/library/z1zx9t92.aspx>



Niko Pepanashvili providing PIRS installation training for IT Specialists to TRITA colleagues at the ACBC/TRITA computer lab, from August 6-9 2012

## Regional ToT: Security Document and Fingerprinting, Counter-Trafficking and Migration Health

**M**OSHI, TANZANIA: in the framework of Tanzania's Capacity Building for Border Management (CBBM) project, the ACBC supported the regional Training of Trainers, which took place from October 1-12 2012. After receiving basic training on fraudulent documents and counter trafficking in July and August 2012, 30 border officials from Malawi, Mozambique, Tanzania and Zambia, were selected based on their skills and performance to be trained as trainers.

Coached by the ACBC expert Alvina Samjawon, in the first three days of the ToT, all 30 trainees were provided with general training skills, focusing on the characteristics that a trainer should have (flexibility, knowledge, punctuality, respect for the audience), the importance of communication skills, self-confidence and time management.

After the general session, the group was split into two: one group attended the session on Counter Trafficking and Migration Health, while the other group attended the module on Document Examination.

The first session included migration terminology and concepts, international law, history of migration, the role of the civil service in managing migration, types of migration, health vulnerabilities in the migration process, as well as how to identify, interview and assist a victim of trafficking.



ToT participants discussing migration health concerns during a group exercise

Security Documents and Fingerprinting included topics such as the production of a security document, printing techniques, personalization, additional security features, electronic/biometric documents, fraudulent documents, fingerprints identification, classification as well as enrollment.

In both sessions, after the theory, the participants were provided with reference materials and asked to prepare 20-minute presentations on the trained topics. Trainees appreciated this approach as they could practice as trainers what they had learned in front of their colleagues. Furthermore, each presentation was followed by a feedback session in order to highlight strengths and weaknesses of the presenters.

The ToT was possible thanks to the funds of the European Union, One UN Tanzania, the Japanese International Cooperation Agency (JICA), the IOM, Servico de Estrangeiros e Fronteiras (SEF, the immigration service of Portugal) and U.S. Department of State. Partnership on Health and Mobility in East & Southern Africa (PHAMESA) project, funded by SIDA (Swedish International Development Agency), allowed for the migration health component to be included in all training sessions implemented within the CBMM project.



A ToT participant presenting one of the 20-minute presentations on counter trafficking

## ACBC's participation in conferences

In the past two months, the ACBC Team has represented IOM at three conferences and seminars including the following:

### International Seminar on Training Approaches for Immigration Management

BEIJING, CHINA: From November 6-7, 2012 IOM Beijing convened an International Seminar to support the People's Republic of China's (PRC) border management system. Colleagues from IBM Headquarters and the ACBC participated in this seminar together with officials from Australia's Department of Immigration and Citizenship (DIAC), the United States Customs and Border Protection, Canada Border Services Agency, and German Federal Police. In view of PRC's partnership with Africa in the area of capacity building, the ACBC was invited to present on its role and achievement. The seminar also provided an opportunity for senior level meetings with the Chinese Ministry of Public Security (MPS) and the Police Force Training Academy. In support of the strong relations with MPS, IOM is now being asked to assist the Chinese Ministries in areas including counter-trafficking, border management, development of training curriculum, labour migration, and skilled labour migration. Donor meetings were held with the EU delegation, Canada and Australia to present the benefits of on-going collaboration with IOM beyond the life of the current CBMM project.



High level discussions with PRC and the IBM Head, ACBC RTS and IOM Beijing at the seminar

### Regional Interpol Conference in Uganda

KAMPALA, UGANDA: The 14th East African Police Chiefs Cooperation Organization (EAPCCO) gathered in Kampala on October 17, 2012. The summit was preceded by a technical meeting drawing officers from 12 countries that deliberated on ways of combating terrorism, border crimes and gender-based crimes, among other issues. It has attracted over 1,000 delegates who included police chiefs and security experts from Africa and beyond. Interpol Secretary General, Ronald Noble, called on EAPCCO member states to share evidence with regional law enforcement agencies on suspected individuals from their countries.

During his speech, Lt. Gen. Kale Kayihuram of Uganda, said that the police forces in the region still lacked the technology that should be used in policing. He called for the installation of scanners at border points in all countries in the region to reduce cross-border crime\*\*.

Source: \*\*Muramira, G. (2012). Regional police summit opens in Kampala. Retrieved on 29 November 2012 from <http://www.newtimes.co.rw/news/index.php?i=15149&a=59674>

### Second African Logistics Conference

DAR ES SALAAM, TANZANIA: the Kuehne Stiftung (KS) Foundation conference in Dar es Salaam took place from October 4-5 2012. The conference brought together more than 150 participants to jointly discuss and disseminate solutions of how to overcome existing challenges in humanitarian logistics.

The KS is active in capacity building in supply chain management. As supply chain includes cross-border delivery of goods, it was crucial to highlight and advocate for the inclusion of border management in the various supply chain management initiatives and strategies. In close partnership with KS, IOM has already dedicated a lot of resources to the review and improvement of its supply chain management, piloted in IOM Iraq. A task force has since then been established, is led by Peter Schatzer and colleagues from DRD, DOE and ICT-PRISM, and aims at looking into the possibility of applying the supply chain management model set up by IOM Iraq in other IOM missions.

## ToT in Border management

**F**REETOWN, SIERRA LEONE: the training took place from October 29 – 3 November 3 2012 in Freetown, Sierra Leone and was funded by the United Nations Multi Donor Trust Fund for Sierra Leone. There were 10 participants in the training, which included section heads from the immigration service, regional immigration officers and senior border management focal points in the government.

Each of the participants successfully completed the ToT training for border management as well as prepared, produced and delivered the following presentations within the one-week training session:

- **Detection of Fraud Passports Investigation**
- **Supervision of Immigration Personnel**
- **Issuance of Visas**
- **Irregular Migration**
- **Monitoring Border Posts**
- **BMIS/PIRS administration**
- **Trafficking in Persons**
- **Smuggling in Persons**
- **Travelling regulations**

The topics for the presentations relate to the new immigration mandate of the Sierra Leone government. Marcellino Ramkishun, the ACBC trainer who led the training sessions, was most impressed in the speed in which the officers learned the border management concepts and ideas. Their presentations were detailed and excellently presented. He described the participants as “*enthusiastic, smart, energetic*” and believes the new trainers will excel in their role of teaching immigration and border officers the methodology and skills required to manage migration.

*“I was most impressed in the speed in which they learned the border management concepts and presented them. They were smart and energetic”*

described **Marcellino Ramkishun**, ACBC Trainer



The ToT was organized in collaboration between IOM Freetown and ACBC and gathered immigration officers from Sierra Leone to learn more about border management

## Regional Training: One-Stop Border Post & The EAC Common Market Protocol

MOSHI, TANZANIA: the regional training was organized by IOM Nairobi in collaboration with the ACBC and funded by Trade Mark East Africa (TMEA) and the Embassy of France in Dar es Salam. This regional training course was organized to support the EAC in establishing free, safe and orderly movement of persons in the East African region within the framework of the Common Market Protocol (CMP). The course aimed to equip senior immigration officers with more up-to-date knowledge on the EAC CMP, the

One-Stop Border Post (OSBP) concept and cross-border issues, such as human trafficking and health risks. It was also an opportunity to gather professionals from the EAC countries to recognize and comprehend each other's operational challenges and experiences. In total, 25 officials took part in the training. The training covered the following topics: regional integration, historical background of the EAC, CMP and its objectives, human trafficking, One-stop-Border Post concept and cross border migration and health.



The OSBP and the EAC Common Market Protocol' was opened by Mr. Ashraf El Nour, IOM Regional Representative, Mr. Francois Leonardi, representative of the Embassy of France, and Ms. Penny Simba, representing the Trade-mark East Africa

The ACBC RTS, Livia Styp-Rekowska, delivered the session on human trafficking, consisting of an overview of the international legal framework, victim identification and interviewing, taught through group work and role plays.

*"This was an impressive group with a lot of day-to-day experience with countering trafficking and assisting the victims. The participants' interest in and knowledge of the topic leaves no doubt that Art. 39 of the Common Market Protocol, mandating the EAC members to combat human trafficking as a cross-border crime, will find dedicated officials in the EAC countries to pursue this fight."* stated Livia.



Training participants practice interviewing a victim of trafficking in a role play



## Documents Training in Burkina Faso

**O**UAGADOUGOU, BURKINA FASO: In June 2012, Donato Colucci, Senior Regional IBM specialist, RO Cairo, (at the time posted at ACBC) delivered a ToT in Burkina Faso to 22 participants funded by the IOM Development Fund. The training was designed to ensure that the newly trained trainers gain all skills necessary to replicate training courses in their respective services, even after the project has ended.

The IOM-developed Passport Examination Procedures Manual (PEPM), one of IOM key training manuals, was used to provide trainees with a methodological approach to the verification of travel documents. The PEPM is based on the F.A.L.S.E.D.O.C methodology, which consists of eight steps for passport and travel documents examination: Face/Photo, Altered Data, Lamina, Stitching, Edges, Document Number, Overseas Travel and Consistency of the passport. The session where the



Immigration officers working on a fraud document exercise from the PEPM in Ouagadougou

PEPM served as a main training tool aimed at equipping officers with the most appropriate skills to better answer to the challenges of travel document verification. Additionally, it improved officers' standard terminology to describe in a professional way genuine, forged and false travel documents. Interactive breakout sessions, short plenary presentations, simulation sessions, self-presentations and self-evaluation oriented discussions completed

the objective of letting the trainees fully familiarize with the participatory training facilitation methodology, including the possible difficulties that could be encountered while 'presenting a case in court'.

At the end of the training, immigration officers were fully familiarized with the methodological approach to be applied in order to detect forged and false travel documents.

## ToT in Migration Management and Immigration Standard Operating Procedures (SOPs) in Namibia

**N**AMIBIA: from July 30 – August 10 2012, Alvina Samjawon, ACBC Regional project officer, taught 9 key actors from the Department of Immigration, at national and regional levels, on Migration Management and the SOPs that Donato Colucci developed for the Namibian immigration service. The training was funded by the IOM Development Fund.

The overall objective of the ToT in Migration Management was to strengthen the technical capacity of the trained trainers, so that they will become effective multipliers of procedures and practice. Throughout the training, in group work sessions, reflections and final discussions, some key discussion points on the practical application of migration management were

raised by participants. In a work plan session, the participants further identified key criteria for the sustainability of the ToT initiative.

The ToT provided great opportunity to transmit the technical skill to the trained trainers. The ToT is the first step towards a Migration Management Training Package for Namibia which will be applied by the trainers in the field. Therefore, the training included a set of power points with theoretical and practical exercises which was developed and tailor-made specifically for the Namibian context. The aim was to facilitate training sessions to a smaller audience at local level which will target immigration officials at border crossing points across

Namibia and at the headquarters.

A significant part of the training was devoted to Namibia Immigration SOPs, focused on testing the knowledge of the participants on procedures and reiterating how crucial this tool is for the day-to-day management of the borders in Namibia. Participants were asked to evaluate their colleagues on each one's ability and level of accuracy in presenting a border procedure.

*"Throughout the two weeks, participants showed great commitment, were actively engaged and demonstrated enthusiasm, innovation and true willingness to take the initiative to the local level"*

**Alvina Samjawon**, Regional project officer

# Interview with John M. Choma, Commandant of TRITA

The ACBC is hosted by the Tanzanian Regional Immigration Training Academy (TRITA) in Moshi, Tanzania. ACBC and TRITA work closely together on organizing training courses and workshops in TRITA facilities. Mr. John Choma, TRITA's commandant, explains how this partnership works.

### Mr. Choma, how was TRITA established and what is its purpose?

TRITA was established in 2008, after recognizing that the Immigration Department of Tanzania did not have its own training centre for its officers. The Department depended on other security organs in the country, such as the Police, Prison and Military national services, to offer basic training to the newly recruited officers, and once the training was completed, no other formal training system existed for immigration officers; therefore, this situation led the government to see the necessity of establishing the Academy to meet current and future needs of the Immigration Department in Tanzania.

Since the inauguration of the Academy, we have been cooperating on trainings with East African countries. A good example of these trainings is those organized by the ACBC, which is co-located within the Academy. Moreover, with the help of the ACBC as an IOM institution which serves all African countries, TRITA often hosts countries from beyond East Africa, thus increasing the awareness about TRITA's facilities and activities.

### What kind of training does TRITA offer for immigration officers?

TRITA is an academic institution registered by the National Accreditation Council for Technical Education (NACTE). It offers pre-service training to new recruits for immigration officers, training for in-service officers, and electronic security systems training for the use of Personnel Identification Secure Comparison and Evaluation System (PISCES). TRITA has modern facilities and can host any training organized by the Immigration Department or the ACBC. We have a fully equipped conference facility as well as a Forensic Laboratory room. Also, the facilities contain two small conference rooms and standard classrooms, which can hold about 15 participants each. Now, TRITA is under major reconstruction and we expect it to be finished in March 2013 [delete this sentence, it's repeated below]. Given the vicinity of Kilimanjaro and the Tanzanian national parks, such as Serengeti and Ngorongoro, a training course at TRITA is a good opportunity to visit these beautiful sites as well.



John M. Choma, Commandant of TRITA

### How do training sessions organized by the ACBC in TRITA's facilities, complement the capacity building efforts carried out by TRITA?

Since the establishment of TRITA, its mission has been to teach the immigration service personnel and other law enforcement agents at both the national and regional level basic and advanced immigration and border management skills. By keeping this in mind, I commend the efforts that IOM and the ACBC has shown using TRITA facilities, with the aim to enhance the skills and knowledge of immigration staff from Tanzania but also from other African countries. For example, our immigration staff has been especially positive about the various PIRS trainings that the ACBC delivered for them. Moreover, some of our staff has advanced to become trainers, and as such, they began teaching their colleagues on the installation and use of PIRS on the border crossings.

### TRITA is now undergoing a major reconstruction. What will the renovated facilities bring and how will the 'new' TRITA be different? When do you expect it to be finished?

At the moment, TRITA is indeed under a comprehensive renovation and we are expecting it to be finished by the end of February 2013. We anticipate a lot of changes on the building's appearance, as well as structure. The accommodation quarters for students, as well as the cafeteria, library, classrooms and the conference hall will be refurbished. This will enhance not only the learning environment but will also allow us to increase our classroom and student accommodation capacities.

**What are your strategic plans for TRITA's development and how can the partnership with ACBC assist you?**

*Every active institution depends on a strategic plan to pull its wheel ahead, therefore as a visionary institution we cannot act in contrary to that. Our dreams and ambitions are to become a professional academy of excellence at the heart of immigration, not only in East Africa but also in the world. Our strategic plan in terms of development can be vividly witnessed from the current reconstruction; if you look at the extent of the changes done, you can see how committed we are in building the future of TRITA. Moreover, we have a plan to organize more training sessions for East African countries as*

*well as other countries outside the EAC, so that we can give more exposure to TRITA's staff and our immigration officers in terms of migration issues. In conclusion, I can say the partnership between TRITA and ACBC, through the Immigration Department, can assist us to fulfil our strategic plan. Upon the completion of the renovation, we're looking forward to organizing more joint TRITA-ACBC trainings, for this partnership to advance by enhancing the immigration and border management skills of TRITA and immigration staff.*

**The Path of a Trainer**  
**Interview with Ali Abdulla**

**What is your current position and what do you do?**

*I started in the Tanzanian Immigration Department in 2003 as an administrator. Currently, I am a PIRS System Trainer, Focal Point and Border Management Consultant, a position I have been occupying for the past three years with the IOM CBMM-II project. My duties have included border assessments, preparing and installing PIRS and trainings.*

**When and how did you start your career as a trainer?**

*In 2010, I attended a Training of Trainers session at ACBC and since then, I have been giving training on PIRS installation and use which I have done so far in Tanzania, Burundi, Zambia, Malawi, Uganda and Nigeria. I have also trained on counter-trafficking, smuggling and ICT security in public sector, which I delivered to immigration and other border agencies, such as police, customs and health. Still, my favorite subject remains PIRS and ICT security because they form the backbone of the countries' border security, One-Stop-Border-Posts (OSBP) and also best relate to my career and experience. PIRS trainings are particularly important because training and re-training officers in PIRS use is the only way how to make the system work as expected, put in practice the new upgrades and to meet the immigration officers' needs.*

**What do you find most challenging and most rewarding about the training profession?**

*Sometimes I find it difficult when the group is composed of participants from different levels of understanding of immigration skills, and I want to bring them to the same level by the end of the training. Still, even in this process, trainees are very keen and interested in learning new things about immigration and the systems used to manage migration. I like meeting with new trainees and I like being a trainer in general. IOM and ACBC staff, both current and past, such as Niko Pepanashvili, Nelson Goncalves, Donato Colucci and Marcellino Ramkishun, have supported me in this career path and I learned a lot from them.*



Ali Abdulla training a Tanzanian Immigration official at the ACBC/TRITA PIRS training lab

### If a junior colleague approaches you with the desire of becoming a trainer, what advice would you give him?

*The advice I would offer to a junior colleagues is that if he or she desires to become a trainer, they have to believe in hard work. They need to have the personality, endurance, ability to share ideas, to work in a team, study and learn from other trainers. They need know not only about immigration and border management but also about the migration management system, governance and its challenges.*

### What motivates you to do your job?

*The thing that motivates me the most is to see that Tanzania's borders are becoming modernized. I was very happy to have been part of the CBMM-II project and that IOM continues to involve me in its IBM projects in Tanzania and the region. We have done a lot of good work and the donors continue to support it.*

### Where do think your career path will take you?

*My goal is to create a foundation for junior and senior colleagues to reach an advanced level, by training hard in PIRS System and migration management. I want to be professional in what I do, and constantly improve my abilities. I aspire to continue working for IOM to support the development of humanity, my country and my family.*

### ATTENTION! ATTENTION! ACBC is looking for National Trainers

Do you have expertise in immigration, border and migration management? Are you a trainer for your country's government or work for IOM border and migration management projects? Are you interested in joining the ACBC pool of trainers? Please submit your CV along with a letter of motivation and two references to:

[ACBC@iom.int](mailto:ACBC@iom.int)

## Assesement in Djibouti

The ACBC participated in a counter-terrorism assessment led by the UN Counter-Terrorism Committee Executive Directorate (UNCTED). Acting on behalf of the UN Counter-Terrorism Committee UNCTED and the assessment team visited the Republic of Djibouti from September 23-27 2012, to monitor the implementation by Djibouti of two Security Council resolutions.

Apart from UNCTED and the ACBC, the assessment team consisted of representatives of the African Centre for the Study and Research on Terrorism (ACSRT), International Civil Aviation Organization (ICAO), International Maritime Organization (IMO), International Criminal Police Organization (INTERPOL),

United Nations Office on Drugs and Crime (UNODC) and World Customs Organization (WCO). The delegation held meetings with senior Government officials and visited the financial intelligence unit (FIU), the INTERPOL National Central Bureau (NCB), Djibouti-Ambouli International Airport, the Port of Djibouti, the Kalafie checkpoint on the country's border with Ethiopia and the National Human Rights Committee.

Alvina Samjawon, ACBC Regional Project Officer, who represented IOM in this assessment, had the opportunity to report on the various IOM IBM activities to the Foreign Affairs Minister in charge of International Cooperation and to members of his delegation. The presentation highlighted the capacity building in migration management projects taking place in the

State to demonstrate to the Djiboutian government, the international community, as well as UNCTED IOM's commitment to the country and region. Together with various foreign representations, including the Embassy of Japan, the minister and his delegation were very interested and appreciated IOM's support.



Alvina Samjawon with the Government of Djibouti representatives and the assessment team upon completion of the visit

## Infrastructure and site assessment for PIRS installation



Port Bell, Kampala site inspection during an assessment for the installation of PIRS

**KAMPALA, UGANDA:** on October 19 2012, representatives from Uganda's Department of Immigration, the Director and the Assistant Commissioner, and Marcellino Ramkishun, ACBC IBM RTS, conducted an assessment of the Immigration Department office at Port Bell. The aim of the assessment was to gauge the feasibility of the installation of IOM's PIRS and to inspect the surroundings including the office's infrastructure to support the installation of PIRS at the Port Bell Immigration office. Port Bell port is Lake Victoria's most Northern port and shares a border with Kenya to the East and Tanzania to the South. Uganda has three main seaports that connect rail, road and marine port of entries, these are: Port Bell, Junja Port and Entebbe Port.

The intervention at Port Bell, the busiest seaport in Uganda, aims to install two sets of PIRS to govern entry and exit at the port with a computerized system. This will be the second PIRS installation for the Lake Victoria region, the other location being at Mwanza seaport, Tanzania. Initially the ports only shared shipping routes and no method of assistance with regard to immigration issues. Thus, the installation could potentially facilitate the free movement of persons under the Common Market Protocol of the East African Community, whose members include both Uganda and Tanzania.

## ACBC trains Somali officials on investigation techniques

**MOSHI, TANZANIA:** the workshop was organized by IOM and took place from September 29 to October 5 2012, funded by the EU and the Danish Refugee Council. The 13 trainees included immigration department heads from airports and seaports, as well as other officials from law enforcement, immigration and national security.

There was a wide range of topics covered during the seven-day session, which consisted of introduction to migration management and border security, Integrated Border Management (IBM) concept and best practices in border

management and cross border cooperation. The role of smuggled migrants and migrant smugglers in investigations and human trafficking were likewise trained. The latter was essential to the teaching because it focused on asking questions out of the routine when examining individuals involved in the act of smuggling. Marcellino Ramkishun, ACBC trainer, encouraged the trainees to talk with 'unseen people' such as maintenance workers, and truck drivers, when conducting an investigation. He described this element of the investigation *"necessary when gathering evidence and to better understand the officer's environment and surroundings"*.



Somali immigration officers learn about investigation techniques

# Updates

## Three pillars of the ACBC

The ACBC's assistance to Member States and IOM missions revolves around three distinct but nevertheless inter-connected and inter-dependent pillars.

Pillar 1 (Capacity Building in Border and Migration Management) incorporates the development and implementation of migration policies, strategies, border and migration management assessments, training and training tools and IOM's own border management information system (PIRS).



Pillar 2 (Migration Research and Development) combines research on migration issues and trends with the development of context-specific responses and interventions.

Pillar 3 (Migration Advocacy and Partnerships) promotes collaboration on migration initiatives through advocacy, partnerships and cross-border partnership building.

## Meet the ACBC Team



The ACBC Team (from left to right): Marcellino Ramkishun, Malula Nkanyinka, Niko Pepanashvili, Alvina Samjawn, Shafii Mrisha, Livia Styp-Rekowska



African Capacity Building Centre  
International Organisation for Migration  
PO Box 6697  
Moshi, Tanzania

Tel: +255.2727.53.488  
Fax: +255.2727.53.466  
Web: [www.acbc.iom.int](http://www.acbc.iom.int)  
E-mail: [ACBC@iom.int](mailto:ACBC@iom.int)

The ACBC was established in February 2009, and it has since then grown into a widely recognized institution providing capacity building support in migration management in Africa and beyond. As of November 2012, it has trained over 2,500 persons in the course of 130 trainings, with an average duration of 4 days each. Additionally, it has supported 17 African countries with PIRS, reviewed and endorsed over 50 projects and reports, completed 5 border management assessments, developed four training and reference manuals, and compiled a comprehensive research report. In total, 40 different African countries have benefited from ACBC assistance over the past three years.



International Organization for Migration (IOM)